



NOVA  
UNIVERZA



FAKULTETA  
ZA DRŽAVNE IN  
EVROPSKE ŠTUDIJE

## UČNI NAČRT PREDMETA / COURSE SYLLABUS

Predmet:	Osnove managementa in ekonomije
Course title:	Management and Economics in Public Sector

Študijski program in stopnja Study programme and level	Študijska smer Study field	Letnik Academic year	Semester Semester
Državne in evropske študije I. stopnje		1	1
Governmental and European Studies - 1st Degree		1	1

Vrsta predmeta / Course type:

obvezni / mandatory

Koda predmeta /Course code:

Predavanja Lectures	Seminar	Sem. vaje Tutorial	Lab. vaje Laboratory work	Teren. vaje Field work	Samost. delo Individual work	ECTS
40	0	30	0	0	130	8

Študijska obremenitev študenta – skupaj/Student workload – total:

Nosilec predmeta / Lecturer:

doc. dr. Gorazd Justinek

Jeziki/Languages:

Predavanja /

slovenski / Slovenian

Lectures:

slovenski / Slovenian

Vaje / Tutorial:

**Pogoji za vključitev v delo oz. za opravljanje  
študijskih obveznosti:**

Vpis v 1. letnik in osnovno poznavanje  
ekonomije in značilnosti javnega sektorja. Vsaj  
80% prisotnost na predavanjih.

**Prerequisites:**

Enrolment in the 1st year of study and basic  
knowledge of the economy and public sector.  
At least 80% attendance at lectures.

**Vsebina:**

**Content (Syllabus outline):**

<p>1. Osnove ekonomije</p> <ul style="list-style-type: none"> <li>- mikroekonomija</li> <li>- makroekonomija</li> </ul> <p>2. Razvoj managementa in njegovih funkcij (osnove)</p> <ul style="list-style-type: none"> <li>- planiranje</li> <li>- organiziranje</li> <li>- vodenje</li> <li>- nadzor</li> </ul> <p>3. Splošni viri sprememb v javnem sektorju (osnove)</p> <ul style="list-style-type: none"> <li>- zahteve demokratične javnosti</li> <li>- spremenjeno mednarodno okolje</li> <li>- varčevalni ukrepi</li> </ul> <p>4. Novi javni management</p> <p>5. Sodobne metode in tehnike managementa</p> <p>6. Strateški management</p> <p>7. Strateški management v javnih organizacijah</p> <p>8. Orodja za strateško planiranje</p>	<p>1. Basics of economy</p> <ul style="list-style-type: none"> <li>- microeconomics</li> <li>- macroeconomics</li> </ul> <p>2. Development of management and its functions (basics)</p> <ul style="list-style-type: none"> <li>- planning</li> <li>- organizing</li> <li>- leadership</li> <li>- control</li> </ul> <p>3. General sources of changes in Public sector (basics)</p> <ul style="list-style-type: none"> <li>- public democracy demands</li> <li>- changing international environment</li> <li>- austerity measures</li> </ul> <p>4. New public management</p> <p>5. Advanced management methods and techniques</p> <p>6. Strategic management</p> <p>7. Strategic management in public organisations</p> <p>8. Tools for strategic planning</p>
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#### Temeljni literatura in viri / Readings:

##### Obvezna / Compulsory:

- Gradivo v e-učilnici
- Pevcin, Primož in Sabina Bogilovič. 2017. Strateški management javnega sektorja. Ljubljana: Fakulteta za upravo.

##### Revije / Journals:

- Nепrofitни management. Založba Educa.

##### Priporočena / recommended:

- JUSTINEK, Gorazd. Modernizacija in učinkovitost v slovenski javni upravi. V: JAMBREK, Peter (ur.). Državna uprava, ustavna demokracija in mednarodno pravo : liber amicorum Anton Jerovšek. Bled: Inštitut za ustavno ureditev in človekove pravice, 2022. Str. 99-116.
- Sedej, Tanja in Gorazd Justinek. 2017. Effective tools for improving employee feedback during organizational change. V: TAVANA, Majid (ur.), SZABAT, Kathryn A. (ur.), PURANAM,

Kartikeya (ur.). Organizational productivity and performance measurements using predictive modeling and analytics, (Advances in business information systems and analytics book series): Hershey (PA): IGI Global.

### Cilji in kompetence:

- Predmet seznaní študente z osnovami mikro in makroekonomije.
- Študentje spoznajo tudi osnove razlike med ekonomskimi politikami in ekonomskimi teorijami.
- Razumejo osnove managemanta.
- Predmet posreduje osnovna znanja s področja uvajanja tržno ekonomske miselnosti v delovanja javnega sektorja.
- Storitveno naravnost javnega sektorja in usmerjenost k strankam bodo študentje proučevali s podporo znanja in spretnosti novih sodobnih metod managementa.
- Študente predmet usposobi za samostojno analizo in sintezo stanja pri iskanju rešitev problemov.
- Študenti naj bi spoznali osnovna znanja in veščine, ki jih zahteva dober management tako v javnem, kot tudi v zasebnem sektorju.
- Študent bo pridobil znanje za boljše razumevanje procesa reševanje problemov in razvil praktične veščine za boljše odločanje in izvajanje vseh preostalih faz v procesu reševanja problemov.

### Objectives and competences:

- The course presents the basics of micro and macro economics.
- Students get to know the basic differences between economic policies and economy theories.
- The students understand basic management concepts.
- The course offers the basic knowledge of implementing market economy thinking into the public sector.
- The students will learn the service oriented approach in public sector by methods and approaches of modern management.
- Students will gain the knowledge and skills for independent analyses and finding the solutions for problems.
- Students will acquire basic knowledge and skills needed for good management in public and private sector.
- Students will gain knowledge for better understanding of problem solving process and practical skills for decision-making and other phases of problem solving process.

### Predvideni študijski rezultati:

#### Znanje in razumevanje:

- Študent je sposoben samostojnega proučevanja delovanja managementa.
- Zna povezovati svoje znanje in razumevanje praktičnih primerov in pridobljeno znanje posredovati drugim.

### Intended learning outcomes:

#### Knowledge and understanding of:

- Students are able of independent research of different management functions.
- Implementing acquired knowledge, understanding practical cases, and disseminating knowledge to others.

- Sposoben je obdelati določeno vprašanje oz. problem in je usposobljen za nadaljevanje strokovnega izpopolnjevanja s področij:
  - mikro in makro ekonomije,
  - ekonomskih politik ,
  - managementa,
  - managementa javnega sektorja
  - strateškega managementa in
  - novih trendov v managementu.

- scientific approach to specific issues or problems and to continue professional development in the field of:
  - micro and macro economics
  - economic policies
  - management
  - public sector management
  - strategic management and
  - new trends in management.

#### Metode poučevanja in učenja:

Oblike dela:

- Frontalna oblika poučevanja
- Delo v manjših skupinah oz. v dvojicah
- Samostojno delo študentov
- e-učenje
- drugo (vpišite) \_\_\_\_\_

Metode (načini) dela:

- Razlaga
- Razgovor/ diskusija/debata
- Delo z besedilom
- Proučevanje primera
- Igra vlog
- Druge vrste nastopov študentov
- Reševanje nalog
- Študijski obiski podjetij ipd.)
- Vključevanje gostov iz prakse
- Udeležba na okrogli mizi, na konferenci

#### Learning and teaching methods:

Types of learning/teaching:

- Frontal teaching
- Work in smaller groups or pair work
- Independent students work
- e-learning
- other \_\_\_\_\_

Teaching methods:

- Explanation
- Conversation/discussion/debate
- Work with texts
- Case studies
- Role-play
- Different presentation
- Solving exercises
- Field work (e.g. company visits)
- Inviting guests from companies
- Attending round table and conference

Delež (v %) /

Weight (in %)      Assessment:

Načini ocenjevanja:			Oral verification and assessment of knowledge
Sprotno ustno (aktivno sodelovanje pri kontaktnih urah)			Written verification and assessment of knowledge (short written casework)
Sprotno pisno preverjanje znanja (krajši pisni izdelki)	30		Longer written casework
Daljši pisni izdelki (seminarska naloga, projektna naloga)			Presentations
Javni nastop ali predstavitev	70		Final examination (oral or written)
Končni ustni ali pisni izpit			Other:
Drugo (vpišite)			

Reference nosilca / Lecturer's references:

Gorazd Justinek je docent za področje mednarodnega poslovanja in poslovnih ved, nekdanji diplomat in ustanovni član Sektorja za gospodarsko diplomacijo na Ministrstvu za zunanje zadeve. Vrsto let je bil vodja sektorja za internacionalizacijo na Javni agenciji RS za podjetništvo in tuje investicije ter v času predsedovanja Slovenije EU opravljal delo svetovalca predsednika vlade za področje domačih makroekonomskih ter mednarodnih ekonomskih odnosov. Po vstopu Slovenije v OECD je koordiniral delo predstavnikov Slovenije v delovnih telesih OECD, sodeloval pri pripravi programskega proračuna Republike Slovenije ter makroekonomskih analizah OECD. Je izvršni direktor vladne Fundacije - Center za Evropsko prihodnost, ki prvenstveno izvaja mednarodno razvojno pomoč. Je ustanovitelj in odgovorni urednik mednarodne znanstvene revije *International Journal of Diplomacy and Economy* (Ženeva), ustanovitelj ter član uredniške odbora mednarodne znanstvene revije *International Journal of Happiness and Development* (Kanada) ter član uredniškega odbora in odgovorni urednik posebne edicije mednarodne znanstvene revije *International Journal of Globalisation and Small Business* (Nemčija) in mednarodne znanstvene revije *Journal for International Business and Entrepreneurship Development* (Australia).  
Bibliografija: <http://splet02.izum.si/cobiss/bibliography?code=35652>.

Gorazd Justinek is assistant professor of International Business and business studies, former diplomat and a founding member of the Division for Economic Diplomacy at the Ministry of Foreign Affairs of the Republic of Slovenia. He has been for several years also the Head of the Division for Internationalisation at the Public Agency of the Republic of Slovenia for entrepreneurship and foreign direct Investments and during the Slovenia's EU Council Presidency the domestic macroeconomic and foreign economic relations adviser to the Prime Minister of the Republic of Slovenia. After Slovenia's accession to the OECD, he became the coordinator of Slovenia's representatives in the institutional bodies of the OECD in Paris and worked on the programme budget of Slovenia. He is the executive Director of a governmental Foundation – Centre for European Perspectives, the key implementation body of the Republic of Slovenia's development assistance. He is the founder and Editor in Chief of *International Journal of Diplomacy and Economy* (Geneva), founder and member of the editorial board of *International Journal of Happiness and Development* (Canada) and editorial board member and *Editor in Chief of the Special Issue of International Journal of Globalisation and Small Business* (Germany) and *Journal for International Business and Entrepreneurship Development* (Australia).  
Bibliography: <http://splet02.izum.si/cobiss/bibliography?code=35652>.